

ESTAR DE PASO – Roles y competencias del consultor

EL PASAJE DEL PEDIDO A LA DEMANDA

Vínculo entre las partes – Factor que condiciona la posibilidad de recoger información y de viabilizar las tareas de análisis, puesta en marcha y evaluación de los procesos que se desean instituir.

Sin relación acordada, consciente de que las crisis son parte del proceso.

Es imprescindible que se pueda desarrollar un proyecto.

El pasaje del pedido a la demanda

PEDIDO INDIVIDUAL

Llamada que alerta sobre necesidades de grupos internos que requieren colaboración. Pedido institucional, pero es un emergente no elaborado, con baja probabilidad de estructurarse en proyecto.

El consultor convalida pedidos y demandas de los diversos grupos.

El consultor escucha las primeras declaraciones sintomáticamente.

Pero ningún pedido es suficiente para canalizar una demanda, al menos hasta que no se vea apoyada por un grupo que agregue otra perspectiva.

La primera tarea será trabajar con esa llamada para:

→ Señalar

→ Capacitar

→ Crear las condiciones que permitan establecer un marco legitimado

En el cual atender a terceros que se constituyan en un equipo representativo de pedidos / demandas organizacionales.



El pasaje a lo Organizacional ocurre con la participación de quienes representan visiones diferentes del proyecto.

El consultor debe generar las condiciones para que se creen ámbitos que den lugar a la comunicación entre las partes, lo cual facilitará la recolección de información, el intercambio, la comprensión y la eventual aceptación de versiones distintas de una misma realidad.

Lograr este pasaje define la posibilidad de operar.

DEMANDA ORGANIZACIONAL

Existe en la medida en que haya aval, lo que implica:

_ La predisposición a recoger y confrontar información por parte de quienes ocupan posiciones

_ La posibilidad de instaurar la participación de quienes se verán afectados por el proyecto

Es la primera etapa del trabajo, en ella → se elabora el pedido

→ se le responde, especialmente

En la naturaleza de este pedido coexisten tres tipos de REQUERIMIENTOS:

Estar De Paso

Anthony S. Fauci



Estar De Paso:

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